

Learning Sessions

20 One-Liners | Simplified Turnover Method (Nayak Committee): The Complete 2026 Guide

IIBF - Revision - Simplified Turnover Method (Nayak Committee): The Complete 2026 Guide

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20 One-Liners to Remember

Quick-fire facts for last-minute revision.

- 1 The Simplified Turnover Method assesses working capital at 25% of a unit's projected annual turnover.**
This single percentage rule replaces detailed financial projections for smaller borrowers.
- 2 Under the Simplified Turnover Method, the borrower contributes 5% of turnover as margin, called net working capital (NWC).**
This 5% margin is the borrower's own stake in funding the working capital gap.
- 3 The bank provides a minimum of 20% of projected turnover as working capital finance under this method.**
Bank finance and borrower margin together make up the full 25% working capital gap.
- 4 The Simplified Turnover Method was proposed by the P.J. Nayak Committee.**
The committee's recommendation aimed to simplify working capital assessment for small units.
- 5 The Nayak Committee's method was originally designed for Small Scale Industries (SSI) needing bank working capital finance.**
It targeted small units that needed fast, low-documentation credit assessment.

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- 6 The core rule of the method is remembered as 25% total gap equals 5% borrower margin plus 20% bank finance.**

Memorising this trio lets a candidate rebuild any numerical from scratch.

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- 7 Working capital refers to funds a business needs for day-to-day operations like salaries and raw materials.**

These recurring costs cannot wait until sales are actually realised in cash.

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- 8 The operating cycle moves through raw material, work-in-process, finished goods, and receivables stages.**

Cash gets locked into each stage before it finally returns as collected payment.

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- 9 A longer operating cycle generally means a business needs more working capital.**

More time locked in inventory or receivables means more funds tied up before cash returns.

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- 10 The Simplified Turnover Method bases its assessment purely on projected sales turnover, not on profit or capital.**

Using profit or capital as the base is a common exam mistake to avoid.

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11 The MPBF or Tandon method is generally more complex than the Simplified Turnover Method.

It is better suited to medium and large borrowers with detailed financial data.

12 The Cash Budget Method, used for seasonal or project finance, is the most complex of the common approaches.

It requires detailed cash-flow projections rather than a single turnover-based ratio.

13 The Simplified Turnover Method is meant for smaller credit limits where detailed assessment is not cost-effective.

It is traditionally applied to MSME and SSI units up to a specified ceiling.

14 The 20% bank finance figure under this method is a minimum, not a fixed cap.

Actual bank finance can exceed 20% if the borrower brings in a lower margin.

15 For a projected turnover of Rs 1,00,000, the working capital gap works out to Rs 25,000.

This is 25% of the projected turnover, split between bank and borrower.

16 For a projected turnover of Rs 1,00,000, minimum bank finance under the method works out to Rs 20,000.

This is the 20% portion of turnover that the bank is expected to fund.

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- 17 For a projected turnover of Rs 1,00,000, the borrower's margin works out to Rs 5,000.**

This is the 5% net working capital the borrower must contribute.

- 18 Scaling up, a turnover of Rs 40,00,000 gives a working capital gap of Rs 10,00,000 under the method.**

The same 25-5-20 percentages apply regardless of the size of the turnover figure.

- 19 Exact rupee ceilings for applying the Simplified Turnover Method have changed over time and need checking against current IIBF or RBI guidance.**

Candidates should always verify current limits rather than quoting an outdated figure.

- 20 The Simplified Turnover Method's main advantages are simplicity, speed, and reduced documentation for small-ticket lending.**

These benefits are why banks were advised to adopt it uniformly for eligible small units.

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